Community Services Department FY 2022 Operating Budget















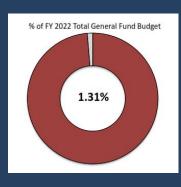


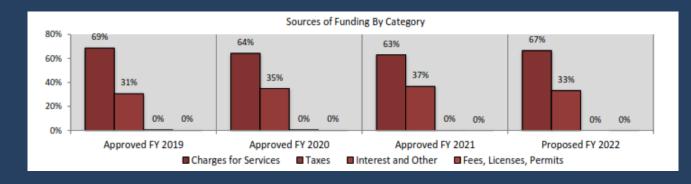


Community Services Department FY 2022 General Fund Budget

Department Budget Comparison

| Community Services Dept. | Actual | Projected | Approved | Proposed | Change | Percent |
|--------------------------|-------------|-------------|-------------|-------------|------------|----------|
| Category | FY 2020 | FY 2021 | FY 2021 | FY 2022 | FY21 - 22 | Change |
| Taxes | \$643,226 | \$195,684 | \$875,506 | \$798,834 | (\$76,672) | -8.76% |
| Fees, Licenses, Permits | 1,371 | - | 2,000 | 2,000 | • | 0.00% |
| Charges for Services | 1,769,845 | 2,065,607 | 1,506,600 | 1,595,000 | 88,400 | 5.87% |
| Interest and Other | 14,207 | 732 | 5,000 | • | (5,000) | -100.00% |
| Total Sources of Funding | \$2,428,649 | \$2,262,023 | \$2,389,106 | \$2,395,834 | \$6,728 | 0.28% |
| | | | | | | |
| Expenditure Category |] | | | | | |
| Personnel | \$2,214,190 | \$2,079,143 | \$2,188,306 | \$2,174,034 | (\$14,272) | -0.65% |
| Operating Expenses | 178,092 | 159,120 | 176,800 | 189,800 | 13,000 | 7.35% |
| Capital Outlay | 36,367 | 23,760 | 24,000 | 32,000 | 8,000 | 33.33% |
| Total Appropriation | \$2,428,649 | \$2,262,023 | \$2,389,106 | \$2,395,834 | \$6,728 | 0.28% |





Summary of Significant FY22 General Fund Changes

| Budget Reconciliation | Personnel | Operating | Capital | Totals | FTE |
|---|------------|-----------|----------|-------------|--------|
| FY 2021 Approved Budget | | | | \$2,389,106 | |
| Contractual Obligations Net of Staff Turnover | 55,071 | - | - | 55,071 | - |
| One-Time Charges | - | - | (24,000) | (24,000) | - |
| FY 2022 Budget Changes | | | | | |
| 1. Transfer Custodian to Public Works | (29,116) | - | - | (29,116) | (0.60) |
| 2. Seasonal Wage Increases | 44,000 | - | - | 44,000 | - |
| 3. Parking Permit Sales | 46,200 | 13,000 | - | 59,200 | - |
| 4. Van Driver Adult Community Center | (46,677) | - | - | (46,677) | (0.95) |
| 5. Adult Supportive Day Program | (125,182) | - | - | (72,456) | (2.50) |
| 6. Youth Outreach Coordinator | 41,433 | - | - | 41,433 | 1.00 |
| 7. Recreation Equipment | - | - | 32,000 | 32,000 | - |
| FY 2022 Proposed Budget | (\$14,272) | \$13,000 | \$8,000 | \$2,395,834 | (3.05) |

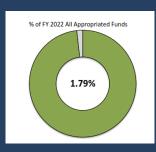
FY22 Goals & Objectives

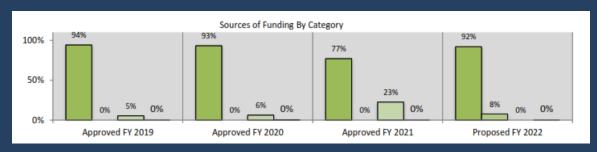
- Collaborate with UMass Boston Gerontology Institute to develop Age-Friendly Action Plan to ensure our community is inclusive, accessible and equitable for all ages and abilities
- Restructure Support, Advocacy, and Caregiver Services
- Continue to engage, support, and mentor our youth
- Create further enhancements and efficiencies in service delivery, including updating registration software, expanding virtual programming, and website improvements

Community Services Department FY 2022 Golf Course Enterprise Fund Budget

Enterprise Fund Budget Comparison

| Golf Course Enterprise Fund | Actual | Projected | Approved | Proposed | Change | Percent |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|----------|
| Source of Funding | FY 2020 | FY 2021 | FY 2021 | FY 2022 | FY21 - 22 | Change |
| Taxes (General Fund Support) | \$233,199 | \$822,917 | \$822,917 | \$0 | (\$822,917) | -100.00% |
| Fees, Licenses, Permits | 2,295 | - | - | - | - | 0.00% |
| Charges for Services | 2,852,202 | 3,442,898 | 2,815,464 | 3,423,861 | 608,397 | 21.61% |
| Interest and Other | 22,255 | 12,176 | 10,000 | 10,000 | - | 0.00% |
| Special Revenue Funds | - | 289,600 | - | 286,500 | 286,500 | 0.00% |
| Total Operating Sources | \$3,109,951 | \$4,567,591 | \$3,648,381 | \$3,720,361 | \$71,980 | 1.97% |
| | | | | | | |
| Borrowing Authorizations | - | - | - | 545,179 | 545,179 | 0.00% |
| Total Capital Sources | \$0 | \$0 | \$0 | \$545,179 | \$545,179 | 0.00% |
| | | | | | | |
| Total Source of Funding | \$3,109,951 | \$4,567,591 | \$3,648,381 | \$4,265,540 | \$617,159 | 16.92% |
| Direct Operating Expenses | | | | | | |
| Personnel | \$1,423,296 | \$1,424,901 | \$1,486,886 | \$1,607,412 | \$120,526 | 8.11% |
| Benefits | 162,201 | 167,241 | 187,595 | 171,167 | (16,428) | -8.76% |
| Operating Expenses | 933,861 | 831,196 | 1,055,070 | 1,119,135 | 64,065 | 6.07% |
| Capital Outlay | - | - | - | 30,000 | 30,000 | 0.00% |
| Debt Service | 493,348 | 441,588 | 441,588 | 440,668 | (920) | -0.21% |
| Transfers Out | 45,000 | - | - | - | - | 0.00% |
| Total Direct Operating Expenses | \$3,057,706 | \$2,864,925 | \$3,171,139 | \$3,368,382 | \$197,243 | 6.22% |





Summary of Significant FY22 Golf Enterprise Fund Changes

| Budget Reconciliation | Personnel | Operating | Capital | Totals | FTE |
|---|-----------|-----------|----------|-------------|------|
| FY 2021 Approved Budget | | | | \$3,648,381 | |
| Contractual Obligations Net of Staff Turnover | 20,481 | - | • | 20,481 | - |
| Change in Indirect Costs | (9,244) | (24,596) | • | (33,840) | |
| One-Time Charges | • | - | • | • | - |
| Debt Service Cost | • | (920) | • | (920) | |
| FY 2022 Budget Changes | | | | | |
| 1. Seasonal Wage Increases | 39,763 | - | • | 39,763 | - |
| 2. Division Assistant | 43,854 | - | • | 43,854 | 1.00 |
| 3. Division Line Item Increases | • | 36,000 | • | 36,000 | - |
| 4. Office HVAC Replacement | • | 10,500 | • | 10,500 | - |
| 5. Gasoline and Diesel Contract Cost Increase | - | 17,565 | • | 17,565 | - |
| 6. Remote Well Rebuild | - | - | 30,000 | 30,000 | - |
| FY 2022 Proposed Budget | \$94,854 | \$38,549 | \$30,000 | \$3,811,784 | 1.00 |

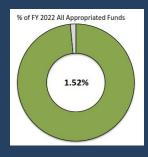
FY22 Goals & Objectives

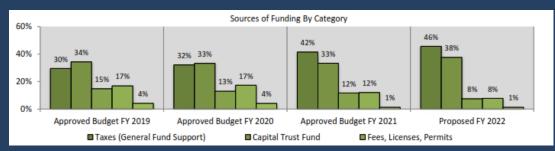
- Ongoing implementation of organic turf management initiative
- Continue infrastructure improvements at Hyannis Golf Course
- Support and assist the new concessionaire at Hyannis Golf Course as they work to revitalize the space, establish their food and beverage operation and provide economic support/job training for local Veterans

Community Services Department FY 2022 Hyannis Youth & Community Center Enterprise Fund Budget

Enterprise Fund Budget Comparison

| Hyannis Youth & Community Center | Actual | Projected | Approved | Proposed | Change | Percent |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|---------|
| Source of Funding | FY 2020 | FY 2021 | FY 2021 | FY 2022 | FY21 - 22 | Change |
| Taxes (General Fund Subsidy) | \$1,140,639 | \$1,391,458 | \$1,391,458 | \$1,391,458 | \$0 | 0.00% |
| Fees, Licenses, Permits | 439,830 | 248,548 | 393,600 | 230,000 | (163,600) | -41.57% |
| Charges for Services | 423,115 | 119,245 | 404,200 | 237,154 | (167,046) | -41.33% |
| Interest and Other | 63,214 | 20,360 | 44,000 | 39,000 | (5,000) | -11.36% |
| Capital Trust Fund | 1,089,550 | 1,119,137 | 1,119,137 | 1,145,401 | 26,264 | 2.35% |
| Total Operating Sources | \$3,156,348 | \$2,898,748 | \$3,352,395 | \$3,043,013 | (\$309,382) | -9.23% |
| _ | 1 | | | | | |
| Grants | 1,500 | - | - | - | - | 0.00% |
| Donations | 34,203 | - | - | - | - | 0.00% |
| Borrowing Authorizations | - | - | 756,000 | 1,644,600 | 888,600 | 117.54% |
| Total Capital Sources | \$35,703 | \$0 | \$756,000 | \$1,644,600 | \$888,600 | 117.54% |
| | | | | | | |
| Total Sources of Funding | \$3,192,051 | \$2,898,748 | \$4,108,395 | \$4,687,613 | \$579,218 | 14.10% |
| Direct Operating Expenses | | | | | | |
| Personnel | \$951,505 | \$776,237 | \$1,064,286 | \$1,082,993 | \$18,707 | 1.76% |
| Benefits | 57,253 | 44,830 | 73,306 | 45,409 | (27,897) | -38.06% |
| Operating Expenses | 657,351 | 516,064 | 737,743 | 542,743 | (195,000) | -26.43% |
| Capital Outlay | 120,661 | 18,711 | 25,000 | 75,000 | 50,000 | 200.00% |
| Debt Service | 1,089,550 | 1,119,137 | 1,119,137 | 1,145,401 | 26,264 | 2.35% |
| Total Direct Operating Expenses | \$2,876,320 | \$2,474,980 | \$3,019,472 | \$2,891,546 | (\$127,926) | -4.24% |





Summary of Significant FY22 HYCC Enterprise Fund Changes

| Budget Reconciliation | Personnel | Operating | Capital | Totals | FTE |
|---|-----------|-------------|----------|-------------|-----|
| FY 2021 Approved Budget | | | | \$3,352,395 | |
| Contractual Obligations Net of Staff Turnover | 10,759 | - | | 10,759 | - |
| Change in Indirect Costs | 2,937 | 2,428 | - | 5,365 | |
| One-Time Charges | - | - | (25,000) | (25,000) | - |
| Debt Service | - | 26,264 | - | 26,264 | - |
| FY 2022 Budget Changes | | | | | |
| 1. Seasonal/Temporary Salary and Wages | (19,949) | - | - | (19,949) | - |
| 2. Electricity | - | (155,000) | - | (155,000) | - |
| 3. Gas | • | (40,000) | • | (40,000) | - |
| 4. Mechanical Operating Capital | - | - | 75,000 | 75,000 | - |
| FY 2022 Proposed Budget | (\$6,253) | (\$166,308) | \$50,000 | \$3,229,834 | - |

FY22 Goals & Objectives

- Collaborate with BIS and BUES to expand after school programming and recreational opportunities for our youth
- Explore new programming/events to attract more participants and generate additional revenue
- Continue to partner with local community organizations to identify unmet community needs and fill in the gaps